



IUFMP News

...say no to flood!

A Quarterly Newsletter of the
Ibadan Urban Flood Management Project (IUFMP)

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IUFMP:
**From Emergency Response
to Transformational
Urban Resilience**





BRIEF ON IBADAN URBAN FLOOD MANAGEMENT PROJECT (IUFMP)

The Ibadan Urban Flood Management Project (IUFMP) was set up by the Oyo State Government, with funding support of the World Bank, in response to the devastating flood of 26th August, 2011 which claimed about 200 lives and destroyed properties valued at tens of billions of Naira.

This initiative of the Oyo State Government, under its Executive Governor, Senator Abiola Ajimobi, was borne out of the fact that Ibadan has witnessed several disastrous flooding incidents since 1933, with successive governments engaging in measures which turned out to be more palliative than

curative. It was in view of this that the IUFMP mandate was aimed at providing fundamental and far-reaching solutions to the perennial and incessant flooding that has become characteristic of Ibadan.

With its broad-based Project Development Objectives couched as **“to improve the capacity of Oyo State to effectively manage flood risk in the city of Ibadan,”** the IUFMP mandate covers primarily, reconstruction of hydraulic devices (bridges, culverts, etc) that were destroyed by the 2011 flood incident, as well as a number of related

issues which impact adversely on the predisposition of Ibadan to flooding. Such issues include the need to design a workable Solid Waste Management Masterplan, the imperative of a Flood Risk Management and Drainage Masterplan, and the essentiality of a comprehensive Ibadan City Masterplan. All of these are geared towards relieving Ibadan of the menace of incessant flooding and upgrading the city to its deserved status of a 21st Century mega city.

Therein lies the mandate of the IUFMP; and it is gratifying that the task is already being faithfully accomplished.



From **Emergency Response** to Transformational Urban Resilience



IUFMP Study Tour Participants appreciating a Masterplan prototype at the Abuja Centenary City Head Office

In the Beginning...

Ibadan Urban Flood Management Project (IUFMP) was a child of circumstance! Its birth was necessitated and precipitated by a distressful situation. The perennial Ibadan flood had just ravaged again. And it took in its wake hundreds of lives and billions of Naira worth of property. Livelihoods had been threatened. Family bonds had been shattered. Life was seemingly hopeless. Even for the government of **Senator Abiola Ajimobi** which had barely settled in, the development could easily rack the toughest of nerves. It was a most unpleasant situation!

Confronted with such a scenario, what best could a government do? What would really matter to the hugely beleaguered populace? Relief, of course! Safety, as a matter of necessity! A government could, therefore, be easily tempted to toe the line of past administrations by

hearkening to the strident yearnings of the citizenry for immediate relief, and then move on, probably in anticipation of when another catastrophic would unleash itself on the people.

Yes, the government did hearken to the immediate yearnings of the people, but went several notches further. It came up with a solution that projected into the future! Hence, the setting up of Ibadan Urban Flood Management Project (IUFMP) as a multi-dimensional, cross-sectoral intervention aimed at addressing the flooding menace in Ibadan head-on.

Parts of the immediate relief interventions are the Four (4) Priority Sites, the annual Dredging activities, the warnings and precautions on how to keep safe during torrential downpours, etc. All of these were in line with the emergency response system of ensuring immediate safety of lives and property.

And the appreciative beneficiaries have been full of applause and kudos to the government for rescuing them from the perennial ravage of flooding.

And the Project takes full course...

As the works progresses in bits and batches, it begins to add value to the architectural and aesthetic outlook of the city of Ibadan. In the words of one Mrs. Fadahunsi, a resident of Ola Adua Community, **"Our community is now referred to as SMALL LONDON by our neighbours."**

This is a mere tip of the iceberg and can only be symptomatic of what would become of the entire city when the IUFMP mandate is fully realized.

This edition of IUFMP NEWS projects into that near future when the menace of Ibadan flooding is not only curtailed but the city assumes that fully transformed and disaster-resilient status, in tandem with its affinity cities in Nigeria and elsewhere.

IUFMP New Office Complex: An Architectural Masterpiece!

In further demonstration of its commitment to frontally addressing the flooding pandemic in Ibadan, the Oyo State Government has completed and commissioned a purpose-built, ultra-modern new Office Complex for Ibadan Urban Flood Management Project (IUFMP).

This was essentially borne out of the need for a conducive and befitting working environment, with a view to motivating the Consultants and Specialists in the Project Implementation Unit (PIU) to deliver optimally and maximally.

It would be recalled that the Project, since inception, was operating from a wing of the 2nd Floor of the Ministry of Local Government Building, which later became shrunk as a result of additional staff and resource persons being brought on board for the successful implementation of the project.

The construction work was awarded to Messrs GAZCO Construction Company Limited, while the Supervising Consultant was Messrs Artwood Associates. The work, which lasted for 12 months, commenced on 27th July, 2017.

While commissioning the complex, the Executive Governor of Oyo State, His Excellency Senator Abiola Ajimobi, commended the timely completion of the work, which, according to him, was a testament to his administration's commitment to developing local

capacities and encouraging local content, towards boosting the economic potentials of the state. He added that, with this new facility, the PIU and its service providers would be better enabled to deliver the Project within the assigned time.

The building is a one-storey, 23-room, full-service edifice with 2 Standard Conference Rooms, a basement and a work-friendly environment, which would conveniently accommodate the over 30 PIU Specialists, Consultants and Support Staff. Its benefits, among others, include:

- Safe and conducive working environment.
- Proper ventilation and prevention from system exhaust fumes.
- Provision of IUFMP Reference Library.
- Hygienic and adequate conveniences.
- Adequate and regular water supply from borehole with overhead storage tank.

Other facilities harboured within the premises are:

- Gate/Security House.
- A Drivers' Bay with its conveniences.
- Generator House.
- Staff / Visitors Car Park.

The timely and successful completion of the work can be attributed to strict compliance with specifications, teamwork, and adequate supervision.



The purpose-built ultra-modern Project Office commissioned by His Excellency, the Oyo State Governor

Ajimobi: The Visionary...the Moving Spirit!

It goes without saying that it takes courage for the administration of Senator Abiola Ajimobi, the Executive Governor of Oyo State to settle for such a comprehensive and massive panacea to the perennial Ibadan flooding epidemic, which led to the birth of Ibadan Urban Flood Management Project (IUFMP).

This submission stems from the fact that the Senator Abiola Ajimobi governorship tenure had barely started before the devastating and ravaging flood disaster of August 26, 2011. It was like an unsavoury welcome package from Nature (or wherever the disaster originated from) for the newly minted His Excellency!

As is common in government circles when such incidents happen, the Oyo State Government inaugurated a panel of proven eggheads to investigate the particular causes of the flood incident and make recommendations on remedying the situation. However, the Ajimobi government went beyond the norm when it resolved to fully implement the far-reaching recommendations of the panel, which was a radical departure from the usual palliatives and resettlement programmes embarked upon by previous administrations. And this

culminated in the birth of Ibadan Urban Flood Management Project (IUFMP).

In living true to his vision of a flood-free Ibadan City, Governor Ajimobi has remained absolutely committed to fully executing the project. This he does both through personal involvement and by proxy through his aides who have been assigned strategic roles in the project implementation. The involvement of the aides, who are largely Commissioners, Special Advisers and Permanent Secretaries, is instructive for sustainability, since the Project is designed to improve the capacity of the Ministries, Departments and Agencies (MDAs) which would be the natural inheritors of the assets and interventions of IUFMP when it eventually winds up.

At the World Bank level, Governor Ajimobi has developed a robust and cordial relationship with successive Country Directors and the assigned Task Team Leaders (TTLs) on IUFMP, thus propelling these officials to be unreservedly committed to successful implementation of the project. He easily opens his doors to the World Bank Implementation Support Mission teams, throws banter with them and discusses the serious business of how to deliver the project within record time.

As the Project gradually inches towards its mid-term course, one can only wish that it would continue to enjoy this quantum of executive backing for the remaining period of its implementation.



Oyo State Governor, Senator Abiola Ajimobi and the Hon. Commissioner for Finance & Budget, Mr Abimbola Adekanmbi with the World Bank Team led by Mr. Rob Reid and some PIU members

Study Tour...Benchmarking Best Practices for a New-look Ibadan!

A study tour on the Ibadan City Masterplan Implementation was undertaken between 14th and 20th October, 2018, sequel to the completion and submission of the final draft of the Ibadan City Masterplan by the Consultant, DAR AL HANDASAH. The study tour was authorized by the Oyo State Government to understudy other states where strategic masterplans have been in operation. The selected states were:

- Lagos,
- Rivers, and
- Federal Capital Territory, Abuja.

The touring team was led by the Special Adviser / Director-General, Bureau of Physical Planning and Development Control (BPP&DC), Alhaji W.A. Gbadamosi. Other team members included some members of the State House of Assembly namely Hon. Olusegun Ajanaku, Hon. Peter Olusegun Oyetunji, and Hon. Wahab Abiodun; Executive Secretary, Oyo State Bureau of Investment Promotion, Public and Private Partnership, Mr. Akinyinka Fatoki, the IUFMP Project Coordinator, Mr. Dayo Ayorinde, officials drawn from Ministries, Departments and Agencies (MDAs) as well as some operatives of the Project Implementation Unit (PIU) of IUFMP.

The objectives of the study tour included (i) getting general overview of the Masterplan implementation process, procedure and challenges encountered in the selected study areas, (ii) interacting and cross-fertilizing ideas with the

professionals in the selected states, (iii) visiting modular projects carried out within the study areas in relation to the Masterplan, and (iv) proffering necessary recommendations for effective and sustainable implementation of the Ibadan City Masterplan.

The preparation of the Ibadan City Masterplan is an overdue but very necessary working document upon which the future development of Ibadan as the capital city of Oyo State and an important regional

well as the relationships between the Government and the Private Sector in terms of funding, infrastructural provisions and investments in the developmental processes.

Among other benefits, the Study Tour has validated that the Ibadan City Masterplan is on the right course. Presently, the process of institutionalizing it is ongoing, with the State House of Assembly working to expeditiously pass an enabling law on it for the Executive Governor's assent, after which



The IUFMP Study Tour delegation and officials of the Abuja Centenary City in a group photograph

hub depends. The State Government has done well in this regards as the Masterplan would go a long way to reposition the city as Africa's greatest indigenous city, while helping to prepare her to develop and grow into a mega-city status.

Furthermore, the study tour to the three cities of Lagos, Port-Harcourt and Abuja was a worthwhile experience which further opened the eyes of the delegates to what operates in other cities especially regarding the roles and expectations of Government (the Executive, the Legislature and the Judiciary) as

the necessary funds will be accessed for the effective takeoff.

To underscore its commitment, the Oyo State Government has made so much investment into it. Part of this is the anticipated delivery of the Geographical Information System (GIS) equipment for the GIS components of the Ibadan City Masterplan by the consulting firm. A structure that would house the equipment has been erected at the BPP&DC premises within the State Secretariat, while some staff have been trained on GIS applications operation.

Engaging Critical Stakeholders for Mutual Benefits

In the implementation of Ibadan Urban Flood Management Project (IUFMP), continuous engagement is the rule of the game. This is in tandem with the World Bank Group's Citizen Engagement Framework which emphasizes the need to engage stakeholders throughout the life cycle of a project.

The overriding importance of this regular and consistent engagement is to foster project ownership by the project communities and ensure sustainable maintenance of the development projects. It also helps to redress emerging grievances and enlist the cooperation of all project stakeholders.

Among such engagements in recent times was the 2-day residential Stakeholders' Engagement held in Oyo Town for CDC Chairmen from the LCDAs of current Project Intervention, Chairmen of CDAs from

whose premises impinge on the Downstream Ona River channels were recently engaged in a crucial meeting chaired by the Oyo State Honourable Commissioner for Environment and Water Resources, Chief Isaac Ishola.

According to the Commissioner, the engagement was the first in the series of many others that would be held with the corporate bodies, all in the spirit of mutually agreeing how the proposed channelization of the Ona River would shield the companies and other residents of the communities from heavy floods in years to come.

While kick-starting the meeting, the Project Coordinator, Mr. Dayo Ayorinde, introduced all the participants, which included representatives of Sumal Foods Limited, Zartech Limited, Procter & Gamble, Ofi Food Industries; relevant MDAs, the PIU,



Group photograph during Engagement of Companies on Ona Downstream (Sumal, P&G, 7Up etc) hosted in the Office of the Honourable Commissioner for Environment and Water Resources

the communities of the LCDAs in the communities of Project Sites, staff of relevant State-level MDAs such as Environment, Health, Lands, Works, Education, Information, Women's Affairs, OYOWMA, OYSEMA etc; Directors of Environmental Health Services (DEHS) and Education & Social Services (DESS) from the LCDAs of Project Sites, among others.

A major takeout of the workshop was to broaden the horizon of these diverse yet critical stakeholders on the issue of flooding, to enable them become change-agents in their respective spheres of influence.

In the same vein, representatives of companies

and officials of the Drainage Masterplan Consultants to IUFMP, Dar Al Handasah, and the Safeguards Consultants, Sustainabiliti Limited.

The forum afforded the participants, particularly representatives of the above-listed companies, to ask questions and raise concerns where necessary, which were duly cleared, while further commitments were given that representatives of the Project would pay further visits to the concerned companies for on-the-spot assessment of how the works would affect them.

The first session was then rounded off on a cheery and exciting note.

Photo Speaks



The Oyo State Governor, Senator Abiola Ajimobi, delivering his Keynote Address at the Commissioning of IUFMP New Project Office



Gov. Ajimobi, assisted by the First Lady, signing a commemorative autograph on the football during the Anti-Flooding Governor's Cup Finals

Photo Speaks



The Governor unveiling the commemorative plaque of the New Project Office



The Oyo State Governor shaking hands with the players during the final of the Anti-Flooding Soccer Competition



IUFMP PIU Members with Officials of the Association of Nigerian Geographers, University of Ibadan Chapter, during the 59th Annual National Conference of the association



Group photograph of participants at the 2-Day residential Project Stakeholders Workshop in Oyo Town

Photo Speaks



IUFMP Officials with Communication & Language Arts Dept., Faculty and Postgraduate Students of University of Ibadan after an engagement on the campus



Excited members of the IUFMP Project Implementation Unit (PIU) pose in admiration of the new office complex



A Modern City Prototype



Group breakout sessions in progress at a Stakeholders Engagement workshop in Oyo



A Community Leader immersed in a past copy of IUFMP News during break time at a Stakeholders Engagement Workshop



The PIU in a session with Messrs RSMI on the M & E MIS Application



Group photograph of Participants during Engagement of Companies on Ona Downstream (Sumal, P&G, 7Up etc)

Oyo State Governor's Cup: Leveraging Soccer to Combat Flooding

As part of the efforts to reach the diverse stakeholders base of the Ibadan Urban Flood Management Project (IUFMP), the Project recently supported the organizers of the Oyo State Governor's Cup, as a means to woo the youthful, football-loving population with the message of anti-flooding ethics. Aptly tagged 3rd Oyo State Anti-Flooding Governor's Cup, the competition drew participants from across the length and breadth of Ibadan Metropolis and some other parts of Oyo State. Typical of such competition, the tournament was held in stages, ranging from the qualifying matches to the finals.

The IUFMP support came in the form of kitting the players with branded jerseys for the teams that made it to the quarter-finals, each team's jerseys being branded with the logos of IUFMP, Oyo State Government and The World Bank, and bearing the inscription, "ANTI-FLOODING VANGUARD."

Highpoint of the competition was the finals, which saw **Muslim Grammar School, Odinjo Ibadan** and **Brightville College, Akobo Ibadan** locked in a tug of war for the prized trophy, which was eventually decided with a penalty shoot-out won 4 – 3 by

Brightville College.

The venue of the final match, Lekan Salami Sports Stadium, Adamasingba, Ibadan was filled to capacity by spectators led by the Executive Governor of Oyo State, **Senator Abiola Ajimobi**, the State's First Lady, Dr. (Mrs.) Florence Ajimobi, the State Deputy-Governor, Chief Moses Alake Adeyemo, other members of the State Executive Council, Permanent Secretaries,

Directors and other high-profile officers of the State Civil Service, community leaders, religious leaders, members of the academia, security operatives, and the general public.

The winning team was presented their awards by the Governor, while IUFMP also got a Recognition Award, received by the Project Coordinator, **Mr. Dayo Ayorinde**, for its support to the initiative.



Sporty Gov. Ajimobi and the First Lady taking the kick-off



IUFMP officials posing with one of the semi-final teams and organizers of the competition

IBADAN CITY MASTERPLAN: IN PURSUIT OF A NEW LOOK IBADAN



His Excellency, Senator Abiola Ajimobi, with representatives of Dar. Al-Handasah (the Consultant that prepared the Ibadan City Masterplan), some PIU members and officers from Line MDAs

Without doubt, Ibadan has a most compelling history and antecedents. Founded by a warrior-king, Lagelu, the now sprawling city was originally meant to be a war camp, perhaps to host the many warriors who were the spin-offs of the internecine wars that engulfed most prominent Yoruba cities in the first half of the 19th Century.

The import of the above historical background is to underscore the fact that Ibadan was not originally designed to be a residential abode, with all the appurtenances of such a location. This, perhaps, explains why the most part of the city, particularly the inner part, remained relatively unplanned

over time. It was this huge gap that the Ibadan City Masterplan was conceived to plug.

The Ibadan City Masterplan (ICMP) is one of the 3 critical masterplans developed by the Oyo State Government through IUFMP. Its thrust is to give the city a facelift and make it more resilient to flood and other disasters.

The masterplan covers the city's eleven (11) statutory Local Government Areas, stretching from Igbokandi in the North-West to Oguro in the North-East, Araromi in the South-East to Ogunmakin in the South-West, within an area of about 315,000 hectares and it provides a 20-year vision for the future of Ibadan till Year 2036.

The overriding objective of ICMP is the **“repositioning [of] Ibadan city as a competitive, open and socio-economically inclusive and equitable city in the sub-region.”**

As part of the preparation for the implementation of the masterplan, a new department of Masterplan Implementation has been established in the Bureau of Physical Planning and Development Control (BPP&DC) and has been appropriately staffed. The Bureau is now developing a masterplan implementation and investment strategy, while the process of giving the masterplan a legal backing is in progress, with a view to ensuring continuity and sustainability, post-IUFMP tenure.

LAYING A SOLID GRIEVANCE REDRESS FOUNDATION FOR IUFMP PROJECTS

Grievance can simply be defined as an injury, injustice or wrong that constitutes the reason for resistance or a formal expression of a complaint.

Project activities of the **Ibadan Urban Flood Management Project (IUFMP)** involve the Development of Priority Infrastructure, Waste Management, as well as, Development of Risk Management Plans, Long-Term Flood Resilience Strategy, Flood and Early Warning and Response System for Oyo State, among others.

Having this in mind, a robust IUFMP Grievance Redress Mechanism (GRM) has been specifically developed for and to last throughout the lifespan of the project. This will include and

integrate the mechanism for redressing grievances of affected people into project's design, plan and management, which is one of the hallmarks of the present administration towards reinstating peace in Oyo State.

To this end, IUFMP found it expedient to bring together the inaugurated Grievance Redress Committee (GRC) members from across the project communities, other key stakeholders from Oyo State Mediation Centre, line MDAs and IUFMP Grievance Redress/Community Relations team for a 2-day workshop on Grievance Redress Procedures, at the Ibadan Business School, Old Bodija, Ibadan.

The set workshop objectives included:

- Building capacity at the community GRC level on

roles and skills during the life of the project.

- Being able to screen and sort GRM sessions, specifying those that can be handled at community level and those to be directed to IUFMP.
- Providing insight on how to identify potential disputes and deciding the prompt methods of solving them.
- Further re-emphasizing the Grievance Redress Committees, Oyo State Mediation Centre and IUFMP, as the core institutional blocks for the effective implementation of the Grievance Redress Mechanism for the Project.

In all, seventy-two (72) community members serving as volunteer members of the Site Grievance Redress Committees on 18 various sub-projects were trained.

It was, indeed, an intensive, interactive and enriching workshop, spiced with smooth handling and delivery of the various sessions by all the facilitators, while the customized GRM attire adorned by all the participants added colour to the programme.



A cross section of participants at the GRM Workshop

Ibadan as a city, is known for several good things. But, so is it for some not so good things. One of the not so good things Ibadan is known for is the indiscriminate, bordering on irresponsible handling of solid wastes.

This is most poignant in the core Ibadan Local Government Areas and is clearly the most culpable for repeated flooding episodes in the city.

Although the people believe that the responsibility for flood management is the responsibility of government, however, they appear oblivious of the fact that they have a crucial role to play in the matter as well. While indeed, the government has the primary function of safeguarding the lives and property of the people by preventing, and where prevention fails, responding promptly to natural disasters such as flooding, the people have a crucial role to play in terms of prevention. The situation is analogous to one very old story, which goes thus:

There was an important job to be done and **Everybody** was sure that **Somebody** would do it. **Anybody**

could have done it, but **Nobody** did it. **Somebody** got angry about that because it was **Everybody's** job. **Everybody** thought that **Anybody** could do it, but **Nobody** realized that **Everybody** wouldn't do it. It ended up that **Everybody** blamed **Somebody** when **Nobody** did what **Anybody** could have done.

The government clearly recognizes and is alive to its responsibilities in terms of flood prevention and management, the people equally have a crucial role. They must engage in, and actively encourage and propagate anti-flooding activities such as proper solid waste management. As a starting point, the practice of indiscriminately disposing their solid wastes, especially into waterways and drainage channels, must stop. While it is true that different agencies have actively engaged in enlightenment campaigns and publicity, it doesn't appear to be having the desired results, because indiscriminate disposal of solid wastes continues,



Waste management practices that must stop

unabated across the city. To a large extent, this, more than any other factor, is responsible for the repeated flooding across the city, rather than any unprecedented intensity of rainfall.

What then is the way forward? Probably the most important requirement is for everybody, government and the people alike, to realize and accept that flooding prevention and management is everybody's business. No matter what effort and investment the government puts in place to tackle flooding, unless the people can rise up to the challenge

of protecting these investments by undertaking anti-flooding activities, it would amount to efforts in futility. The Ibadan Urban Flood Management Project (IUFMP) has taken up, on behalf of the government of Oyo State, the gauntlet of acting as the catalyst, the precursor for sustainable flood prevention and management in Ibadan. Among others, the project is undertaking massive investments in channelization and clearing of blocked drains, while also undertaking long-term investments in establishing flood prevention infrastructure. In addition,

however, the project is also providing ancillary inputs such as drainage and solid waste management master plans for the city of Ibadan.

The project is blazing the trail of integrated flood risk reduction and management. In realization of the need for a paradigm shift, the project is incorporating children into its program. Schools are being carried along and are expected to be change agents. The young, the future, are being made aware of, and indoctrinated on the need to inculcate and disseminate the message: flood prevention and management is everybody's business!



Carrying the children along on Children's Day, 2018: Working towards a flood-free future for Ibadan



DON'T DUMP REFUSE
AT UNAUTHORIZED PLACES
THE RAINS ARE COMING!

LET'S JOIN HANDS TO STOP FLOODING IN IBADAN!!!

**IBADAN URBAN FLOOD
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